

DISTRICT OF HIGHLANDS
BYLAW NO. 202

Being a Bylaw of the District of Highlands Respecting the
Five Year Financial Plan for the years 2003 to 2007

The Council of the District of Highlands, in open meeting assembled, ENACTS AS FOLLOWS:

1. Schedule "A" attached hereto and forming part of this Bylaw is hereby declared to be the Five Year Financial Plan of the District of Highlands for the five year period ending December 31st, 2007.
2. This Bylaw may be cited for all purposes as the "Five Year Financial Plan Bylaw No. 202, 2003".

| | | | |
|-------------------------|------------------|-------------|------|
| READ A FIRST TIME THIS | 5 th | DAY OF MAY, | 2003 |
| READ A SECOND TIME THIS | 5 th | DAY OF MAY, | 2003 |
| READ A THIRD TIME THIS | 5 th | DAY OF MAY, | 2003 |
| ADOPTED THIS | 14 th | DAY OF MAY, | 2003 |

Acting Mayor

Clerk

Certified a true and correct copy
of the District of Highlands Five Year
Financial Plan Bylaw No. 202, 2003.

Clerk

| 5 Year Financial Plan | | | | | |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| | 2003 | 2004 | 2005 | 2006 | 2007 |
| REVENUE | | | | | |
| General Municipal | | | | | |
| General Municipal Taxes | 692,000 | 704,000 | 716,000 | 728,000 | 740,000 |
| 1% Utility Tax/Grants in Lieu | 16,539 | 18,000 | 19,000 | 20,000 | 21,000 |
| Sale of Services & Other Revenue | 133,560 | 120,000 | 120,000 | 120,000 | 120,000 |
| Provincial Revenue Sharing Grants | 123,084 | 123,084 | 123,084 | 123,084 | 123,084 |
| Provincial Highway Grants | - | - | - | - | - |
| Other Grants | 30,000 | - | - | - | - |
| From Office Reserve | - | - | - | - | - |
| From Park Reserve | 124,154 | - | - | - | - |
| From Road Reserve | - | - | - | - | - |
| From General Reserve | - | - | - | - | - |
| Borrowing for Roads | - | - | - | - | - |
| From General Surplus | - | - | - | - | - |
| TOTAL General Municipal | 1,119,337 | 965,084 | 978,084 | 991,084 | 1,004,084 |
| | | | | | |
| Fire Department | | | | | |
| Fire Taxes | 182,000 | 187,000 | 192,000 | 197,000 | 202,000 |
| From Fire Reserve | - | 137,171 | 7,000 | 47,840 | 7,000 |
| Borrowing for Fire | - | 39,989 | - | 149,320 | - |
| From Fire Surplus | - | - | - | - | - |
| TOTAL Fire Department | 182,000 | 364,160 | 199,000 | 394,160 | 209,000 |
| | | | | | |
| Total Municipal Revenue | 1,301,337 | 1,329,244 | 1,177,084 | 1,385,244 | 1,213,084 |

| | 2003 | 2004 | 2005 | 2006 | 2007 |
|------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| EXPENDITURES | | | | | |
| General Government Services | | | | | |
| Council Indemnity | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 |
| Council Expenses/Newsletter/Election | 6,950 | 3,000 | 7,700 | 3,000 | 3,000 |
| Staff Salaries & Benefits | 332,000 | 335,000 | 340,000 | 345,000 | 350,000 |
| Administrative Services | 99,500 | 100,000 | 100,000 | 100,000 | 100,000 |
| Financial Services | 18,500 | 15,000 | 15,000 | 15,000 | 15,000 |
| Fiscal Services | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Office Building | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| Debt Payment - Principal | | | | | |
| Debt Payment - Interest | | | | | |
| Office - Capital | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| TOTAL General Government | 506,950 | 503,000 | 512,700 | 513,000 | 518,000 |
| | | | | | |
| Protective Services | | | | | |
| Fire | | | | | |
| Operations | 105,650 | 102,000 | 102,000 | 102,000 | 102,000 |
| Capital | 35,000 | 240,000 | 20,000 | 270,000 | 20,000 |
| Debt Payment - Principal | 28,272 | 22,160 | 22,160 | 22,160 | 22,160 |
| Debt Payment - Interest | | | | | |
| To Reserves | 13,078 | - | 54,840 | - | 64,840 |
| Sub Total Fire | 182,000 | 364,160 | 199,000 | 394,160 | 209,000 |
| | | | | | |
| Other Protective Services | | | | | |
| Municipal Emergency Program | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Emergency Program Capital | | | | | |
| Animal Control | 6,600 | 6,700 | 6,800 | 6,900 | 7,000 |
| Bylaw Enforcement | 5,000 | 4,000 | 3,000 | 2,000 | 2,000 |
| Sub Total Other Protective | 13,600 | 12,700 | 11,800 | 10,900 | 11,000 |
| | | | | | |
| TOTAL Protective | 195,600 | 376,860 | 210,800 | 405,060 | 220,000 |
| | | | | | |
| Roads | | | | | |
| Maintenance | 114,500 | 104,500 | 104,500 | 104,500 | 104,500 |
| Debt Payment - Principal | 62,109 | 80,042 | 80,242 | 83,706 | - |
| Debt Payment - Interest | 10,000 | 10,000 | 10,000 | 10,000 | - |
| Capital | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| TOTAL Roads | 246,609 | 254,542 | 254,742 | 258,206 | 164,500 |
| | | | | | |
| Environmental Services | | | | | |
| Environmental/Recycling/Mapping/Planning | 37,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| TOTAL Environmental | 37,000 | 2,000 | 2,000 | 2,000 | 2,000 |

| | 2003 | 2004 | 2005 | 2006 | 2007 |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|
| EXPENDITURES | | | | | |
| Recreation and Culture | | | | | |
| Library (operating) | 48,632 | 50,000 | 53,000 | 56,000 | 56,000 |
| Local Fields and Parks | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Westshore Recreation | 124,550 | 125,000 | 126,000 | 127,000 | 128,000 |
| Westshore Arena Debt | 15,842 | 15,842 | 15,842 | 15,842 | 15,842 |
| Park/Recreation Capital | 124,154 | - | - | - | - |
| TOTAL Recreation | 315,178 | 192,842 | 196,842 | 200,842 | 201,842 |
| | | | | | |
| Transfers to Own Funds | | | | | |
| Park Reserve | - | - | - | - | - |
| Road Reserve | - | - | - | 6,136 | 106,742 |
| General Reserve | - | - | - | - | - |
| | - | - | - | - | - |
| TOTAL Transfer to Own Funds | - | - | - | 6,136 | 106,742 |
| | | | | | |
| TOTAL MUNICIPAL EXPENDITURE | 1,301,337 | 1,329,244 | 1,177,084 | 1,385,244 | 1,213,084 |